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21st September, 2017

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai 400051.

Dear Sir/Madam,

Sub: CRISIL SME Independent Equity Research Ref: Our Scrip Code THEJO – EQ (SM)

This is to inform you that CRISIL has made a SME Independent equity research and the ratings of the Company as follows:

SME Fundamental Grade -5/5 and SME Valuation Grade -2/5.

We are enclosing herewith the CRISIL SME Independent Equity Research Report for your information and records.

Kindly acknowledge receipt.

With thanks, Yours truly, For Thejo Engineering Limited,

V.A. GEORGE

MANAGING DIRECTOR

DIN: 01493737



CRISIL SME IER

Independent Equity Research

Enhancing investment decisions



Thejo Engineering Ltd

H2FY17 Results Update

Explanation of CRISIL SME Fundamental and Valuation (CFV) matrix

The CRISIL SME CFV Matrix (CRISIL Fundamental and Valuation Matrix) addresses the two important analysis of an investment making process – Analysis of Fundamentals (addressed through SME Fundamental Grade) and Analysis of Returns (SME Valuation Grade) The SME fundamental grade is assigned on a five-point scale from grade 5 (indicating Excellent fundamentals) to grade 1 (Poor fundamentals). The SME valuation grade is assigned on a five-point scale from grade 5 (indicating strong upside from the current market price (CMP)) to grade 1 (strong downside from the CMP). This opinion is a relative assessment in relation to other SMEs in India. The assessment is based on a grading exercise carried out by industry specialists from CRISIL Research.

CRISIL SME Fundamental Grade	Assessment	CRISIL SME Valuation Grade	Assessment
5/5	Excellent fundamentals	5/5	Strong unaids (s OFN) (CARD)
4/5	Superior fundamentals	80.0	Strong upside (>25% from CMP)
3/5		4/5	Upside (10-25% from CMP)
3/5	Good fundamentals	3/5	Align (+-10% from CMP)
2/5	Moderate fundamentals	2/5	The state of the s
1/5		2/3	Downside (negative 10-25% from CMP)
170	Poor fundamentals	1/5	Strong downside (<-25% from CMP)

Research Analysts

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Thejo Engineering Ltd

September 14, 2017

Overseas business breaks even leading to margin expansion

SME Fundamental Grade: 5/5 (Excellent fundamentals)

SME Valuation Grade:

2/5 (CMP has downside)

Fair Value: ₹304

CMP: ₹348

Thejo Engineering Ltd's (Thejo's) H2FY17 consolidated results were above CRISIL Research's expectations. Revenue increased 17.9% y-o-y to ₹1,031 mn. The services segment's revenue (63% of sales) grew 11.1% y-o-y to ₹423 mn and the manufacturing segment's revenue (24%) rose 28.8% y-o-y. EBITDA margin expanded 293 bps y-o-y to 10.9% owing to better absorption of fixed cost along with healthy revenue growth. Owing to higher EBITDA, adjusted net profit increased to ₹35 mn from ₹5 mn in H2FY16. We expect the services and products divisions to continue to benefit from pick-up in domestic demand from steel and mining sectors in the near term, and sustained growth in its overseas operations. We maintain the SME fundamental grade of 5/5.

Overseas subsidiaries and exports led growth

Revenue from overseas subsidiaries and exports (~30% of total revenue), which jumped 53% y-o-y and 27% y-o-y. This growth was driven by demand for Thejo's products and services in Australia and new client wins in Saudi Arabia. Domestic growth was led by 19% y-o-y rise in product sales* (~28% of revenue), supported by demand from iron and steel companies. However, domestic services revenue (~37% of total revenue) fell 3% y-o-y as tepid demand from the mining sector continued. Going forward, 1) Australian production of iron ore, coking and thermal coal is expected to increase 2-3% as supplies from other regions taper (owing to investments by miners); 2) new client orders in Saudi Arabia, Chile and Brazil, and 3) revival in Indian mining output are expected to drive Thejo's growth. We forecast revenue to grow at 14.2% CAGR over FY17-19E.

Breakeven at overseas subsidiaries aided margin expansion

EBITDA margin expanded 293 bps y-o-y as employee cost and other expenses declined 408 bps and 556 bps y-o-y, respectively. This is largely owing to better absorption of fixed costs with increase in revenue across its Indian and overseas operations. Overseas subsidiaries achieved breakeven, posting cumulative PAT of ₹9 mn in FY17 compared to a net loss of ₹65 mn in FY16. We expect operating leverage benefits to further lead to 180 bps expansion in EBITDA margin over FY17-19E to 12.1%.

Fair value increased to ₹304 per share

We have increased our FY18 earnings estimates and rolled forward our projections by one year to FY19. Consequently, the discounted cash flow (DCF)-based fair value is increased to ₹304 per share from ₹250. At the current market price of ₹348, our valuation grade is 2/5.

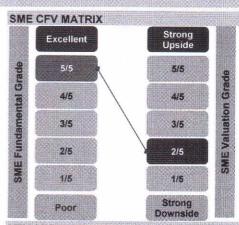
(₹ mn)	FY15	FY16	FY17	FY18E	FY19E
Operating income	1,703	1,603	1,942	2,232	2,536
EBITDA	113	130	200	247	307
Adj net income	1	2	58	87	119
Adj EPS (₹)	0.2	0.6	16.8	25.3	34.8
EPS growth (%)	(97.6)	161.7	2,626.6	50.8	37.5
Dividend yield (%)	1.0	1.0	1.0	1.5	2.0
RoCE (%)	5.9	8.4	16.1	18.9	22.0
RoE (%)	0.2	0.4	11.3	15.4	19.1
PE (x)	1,536.0	586.9	21.5	14.3	10.4
P/BV (x)	2.4	2.6	2.3	2.1	1.8
EV/EBITDA (x)	13.5	12.4	8.0	6.8	5.5

NM: Not meaningful: CMP: Current market price:

*intersegment sales includes manufactured products used as part of its service contracts

^As forecasted by Department of Industry, Australia

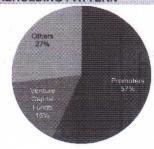
Source: Company, CRISIL Research estimates



KEY STOCK STATISTICS

10079
THEJO
10
3.4
1,240/19
1,522/24
43%

SHAREHOLDING PATTERN



Research

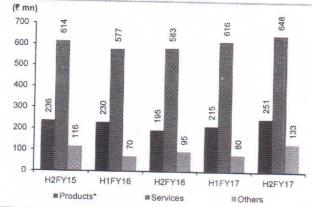
H2FY17 Results Summary (Consolidated)

(₹mn)	H2FY17	H1FY17	H2FY16	h-o-h (%)	V 0 V /0/ \
Operating Income	1,031	911	874	13.2	y-o-y (%)
Raw material consumption	246	187	150	31.3	17.9
as % of Operating Income	23.8%	20.6%	17.1%	CHARLES STATE OF THE STATE OF T	64.2
Employee costs	344	347	327	329bps	672bps
Other expenditure	328	289	327	(0.9)	5.1
EBIDTA	113	87	70	13.7	0.4
EBIDTA margin	10.9%	9.6%		29.1	61.0
Depreciation	27	26	8.0%	135bps	293bps
EBIT	86	Value of the state	29	4.3	(6.1)
Interest	30	61	41	39.7	108.5
Other Income		28	32	7.0	(8.6)
PBT	1	2	2	(33.3)	(32.9)
Tax	57	36	11	61.1	439.9
Reported PAT	14	17	- 6	(13.1)	159.8
	43	19	5	126.2	748.4
Minority Interest	8	(4)	0	(304.5)	2,159.7
Adjusted PAT after MI	35	23	5	51.1	639.3
Adjusted PAT margin	3.4%	2.5%	0.5%	84bps	282bps
No. of equity shares (mn)	3.4	3.4	3.4	_	-
Adjusted EPS	10.1	6.7	1.4	51.1	639.3

FY17	FY16	y-o-y (%)
1,942	1,754	10.8
433	292	48.4
22.3%	16.6%	566bps
691	718	(3.7)
617	615	0.4
200	128	56.1
10.3%	7.3%	300bps
53	57	(5.9)
147	72	105.3
57	60	(4.8)
3	- 4	(7.4)
93	15	524.0
31	22	39.9
62	(7)	(941.7)
4	(9)	(144.2)
58	2	2,624.5
3.0%	0.1%	284bps
3.4	3.4	-
16.8	0.6	2,624.5

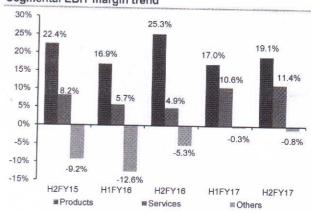
Source: Company, CRISIL Research

Segmental revenue



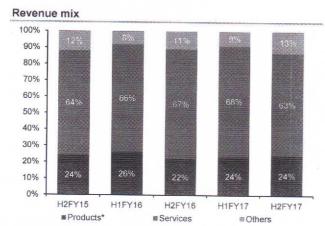
*Net of inter-segment sales Source: Company, CRISIL Research

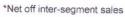
Segmental EBIT margin trend



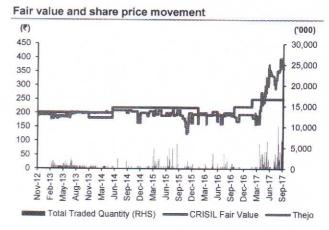
Source: Company, CRISIL Research







Source: Company, CRISIL Research



Source: NSE, CRISIL Research

Estimate change table

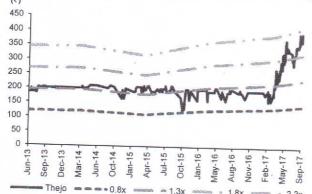
		FY18E			
(₹ mn)	Earlier	Now	change	Introduced	
Revenue	2,133	2,232	5%	2,536	
EBITDA	209	247	18%	307	
EBITDA margin	9.8%	11.1%	126bps	12.1%	
PAT	57	87	53%	119	
PAT margin	2.7%	3.9%	123bps	4.7%	

Valuation

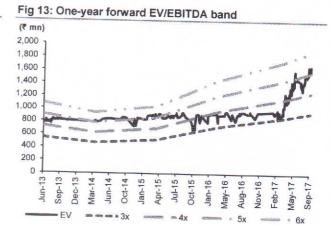
Grade: 2/5

We have increased our FY18 earnings estimates and rolled forward our projections by one year. Consequently, our discounted cash flow (DCF)-based fair value is increased to ₹304 per share from ₹250. The fair value implies P/B multiple of 1.6x on FY19E book value per share. At the current market price of ₹348, our valuation grade is 2/5.

Fig 12: One-year forward P/B band (₹) 450 400



Source: NSE, CRISIL Research



Source: NSE, CRISIL Research

CRISIL SME IER reports released on Thejo Engineering Ltd

Date	Nature of report	SME Fundamental grade	Fair value	SME Valuation grade	CMP (on the date of report)
9-Oct-12	Initiating Coverage	5/5	₹201	3/5	₹187
9-Nov-12	H1FY13 Result Update	5/5	₹201	3/5	₹198
12-Jun-13	H2FY13 Result Update	5/5	₹201	3/5	₹185
27-Nov-13	H1FY14 Result Update	5/5	₹182	3/5	₹200
09-May-14	Detailed report	5/5	₹219	3/5	₹201
27-Jun-14	H2FY14 Result Update	5/5	₹219	3/5	
08-Dec-14	Detailed report	5/5	₹219	3/5	₹209
13-Jul-15	H2FY15 Result update	5/5	₹219	3/5	₹200
05-Jan-16	H1FY16 Result update	5/5	₹194	202	₹200
27-Sep-16	Detailed report	5/5	₹223	3/5	₹200
11-Jan-17	H1FY17 Result update	5/5	1000000	4/5	₹190
14-Sep-17	H2FY17 Result update		₹250	5/5	₹195
<i>K</i>		5/5	₹304	2/5	₹348



Annexure: Financials (Consolidated)

Income statement					
(₹mn)	FY15	FY16	FY17	FY18E	FY19E
Operating income	1,703	1,603	1,942	2,232	2,536
EBITDA	113	130	200	247	307
EBITDA margin	6.6%	8.1%	10.3%	11.1%	12.1%
Depreciation	62	57	53	58	64
EBIT	51	73	147	189	244
Interest	56	60	57	62	69
Operating PBT	(5)	13	89	126	175
Other income	7	2	3	3	3
Exceptional inc/(exp)	(9)	- 1		_	-
PBT	(7)	15	93	130	178
Tax provision	22	22	31	43	59
Minority interest	(21)	(9)	4	-	-
PAT (Reported)	(8)	2	58	87	119
Less: Exceptionals	(9)	- "			113
Adjusted PAT	ì	2	58	87	119

			30	0/	119
Ratios					
	FY15	FY16	FY17	FY18E	FY191
Growth					
Operating income (%)	15.8	(5.9)	21.2	14.9	13.6
EBITDA (%)	(20.9)	15.1	54.0	23.2	24.5
Adj PAT (%)	(97.6)	161.7	2,626.6	50.8	37.5
Adj EPS (%)	(97.6)	161.7	2,626.6	50.8	37.5
Profitability					
EBITDA margin (%)	6.6	8.1	10.3	11.1	12.1
Adj PAT Margin (%)	0.0	0.1	3.0	3.9	4.7
RoE(%)	0.2	0.4	11.3	15.4	19.1
RoCE (%)	5.9	8.4	16.1	18.9	22.0
RoIC (%)	5.8	6.9	14.7	16.7	18.8
Valuations					
Price-earnings (x)	1,536.0	586.9	21,5	14.3	10.4
Price-book (x)	2.4	2.6	2.3	2.1	1.8
EV/EBITDA (x)	13.5	12.4	8.0	6.8	5.5
EV/Sales (x)	0.9	1.0	0.8	0.8	0.7
Dividend payout ratio (%)	(143.7)	569.0	20.9	21.0	21.0
Dividend yield (%)	1.0	1.0	1.0	1.5	2.0
B/S ratios					
Inventory days	43	63	62	57	58
Creditors days	78	85	74	80	80
Debtor days	106	109	111	105	105
Working capital days	90	104	109	102	103
Gross asset turnover (x)	3.1	2.7	3.1	3.3	3.4
Net asset turnover (x)	5.3	5.3	6.6	7.6	8.5
Sales/operating assets (x	5.2	5.2	6.4	7.4	8.4
Current ratio (x)	2.0	2.1	2.2	2.1	2.2
Debt-equity (x)	0.7	0.8	0.8	0.8	0.7
Net debt/equity (x)	0.6	0.7	0.6	0.7	0.6
Interest coverage (EBITDA	2.0	2.2	3.5	4.0	4.5
Interest sources (FRIT)	0.0	4.0		-	220

Per share					
	FY15	FY16	FY17	FY18E	FY19E
Adj EPS (₹)	0.2	0.6	16.8	25.3	34.8
CEPS	18.3	17.2	32.3	42.2	53.3
Book value	150.4	137.6	158.6	169.1	195.2
Dividend (₹)	3.5	3.5	3.5	5.3	7.3
Actual o/s shares (mn)	3.4	3.4	3.4	3.4	3.4
Source: CRISIL Resear	rch				

Interest coverage (⊞∏)

1.2

2.6

Balance Sheet					
(₹mn)	FY15	FY16	FY17	FY18E	FY19E
Liabilities					
Equity share capital	34	34	34	34	34
Reserves	482	438	510	546	636
Net worth	517	473	544	581	670
Minorities	2	25	25	25	25
Convertible debt	-	1	- 4	1	1
Other debt	369	393	412	462	502
Total debt	369	394	413	463	503
Deferred tax liability (net)	1	(5)	(2)	(2)	(2)
Total liabilities	887	886	980	1,066	1,196
Assets				.,	.,
Net fixed assets	309	301	291	299	300
Capital WIP	4	3	11	3	3
Total fixed assets	313	304	302	302	303
Investments	21	22	25	25	25
Current assets					
Inventory	164	225	235	275	313
Sundry debtors	549	537	588	705	803
Loans and advances	318	265	302	369	419
Cash & bank balance	82	44	69	53	78
Marketable securities	-	- 1	_		-
Total current assets	1,113	1,071	1,194	1,402	1,612
Total current liabilities	565	514	544	666	748
Net current assets	548	557	650	736	864
Intangibles/Misc. expenditu	5	4	3	3	3
Total assets	887	886	980	1.066	1.196

(₹mn)	FY15	FY16	FY17	FY18E	FY19E
Pre-tax profit	2	15	93	130	178
Total tax paid	(28)	(28)	(28)	(43)	(59)
Depreciation	62	57	53	58	64
Working capital changes	(68)	(47)	(68)	(101)	(103)
Net cash from operations	(32)	(3)	50	44	80
Cash from investments		100			
Capital expenditure	(40)	(47)	(51)	(59)	(65)
Investments and others	3	(1)	(4)	4	-
Net cash from investments	(37)	(48)	(54)	(59)	(65)
Cash from financing		900			
Equity raised/(repaid)	2	-	-		-
Debt raised/(repaid)	55	24	19	50	40
Dividend (incl. tax)	(14)	(14)	(14)	(22)	(30)
Others (incl extraordinaries)	38	3	25	(29)	-
Net cash from financing	79	13	29	(1)	10
Change in cash position	10	(39)	25	(15)	25
Closing cash	82	44	69	53	78

Half-yearly financials					
(₹ mn)	H2FY15	HIFY16	H2FY16	HIFY17	H2FY17
Operating income	966	879	874	911	1,031
Change (h-o-h)	9%	-9%	-1%	4%	13%
EBITDA	88	58	70	87	113
Change (h-o-h)	246%	-34%	21%	25%	29%
EBITDA margin	9.1%	6.6%	8.0%	9.6%	10.9%
PAT	12	(12)	5	19	43
Adj PAT	22	(3)	5	23	35
Change (h-o-h)	-190%	-112%	-282%	389%	51%
Adj PAT margin	2.3%	-0.3%	0.5%	2.5%	3.4%
Adj EPS	6.5	(0.7)	1.4	6.7	10.1
	(f mn) Operating income Change (h-o-h) EBITDA Change (h-o-h) EBITDA margin PAT Adj PAT Change (h-o-h) Adj PAT margin	(f mn) H2FY18 Operating income 966 Change (h-o-h) 9% EBITDA 88 Change (h-o-h) 246% EBITDA margin 9.1% PAT 12 Adj PAT 22 Change (h-o-h) -190% Adj PAT margin 2.3%	(F mn) H2FY15 H1FY16 Operating income 966 879 Change (h-o-h) 9% -9% EBITDA 88 58 Change (h-o-h) 246% -34% EBITDA margin 9.1% 6.6% PAT 12 (12) Adj PAT 22 (3) Change (h-o-h) -190% -112% Adj PAT margin 2.3% -0.3%	(F mn) H2FY15 H1FY16 H2FY16 H2FY16 H2FY16 H2FY16 D2FY16 D2FY16<	(F mn) H2FY15 H1FY16 H2FY16 H1FY17 H1FY17 Operating income 966 879 874 911 Change (h-o-h) 9% -9% -1% 4% EBITDA 88 58 70 87 Change (h-o-h) 246% -34% 21% 25% EBITDA margin 9.1% 6.6% 8.0% 9.6% PAT 12 (12) 5 19 Adj PAT 22 (3) 5 23 Change (h-o-h) -190% -112% -282% 389% Adj PAT margin 2.3% -0.3% 0.5% 2.5%

3.5

Rupak Sharma

Regional Manager

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About CRISIL Limited

CRISIL is a global, agile and innovative analytics company driven by its mission of making markets function better. We are India's foremost provider of ratings, data, research, analytics and solutions. A strong track record of growth, culture of innovation and global footprint sets us apart. We have delivered independent opinions, actionable insights, and efficient solutions to over 100,000 customers.

We are majority owned by S&P Global Inc., a leading provider of transparent and independent ratings, benchmarks, analytics and data to the capital and commodity markets worldwide.

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CRISIL Research is India's largest independent integrated research house. We provide insights, opinion and analysis on the Indian economy, industry, capital markets and companies. We also conduct training programs to financial sector professionals on a wide array of technical issues. We are India's most credible provider of economy and industry research. Our industry research covers 86 sectors and is known for its rich insights and perspectives. Our analysis is supported by inputs from our network of more than 5,000 primary sources, including industry experts, industry associations and trade channels. We play a key role in India's fixed income markets. We are the largest provider of valuation of fixed income securities to the mutual fund, insurance and banking industries in the country. We are also the sole provider of debt and hybrid indices to India's mutual fund and life insurance industries. We pioneered independent equity research in India, and are today the country's largest independent equity research house. Our defining trait is the ability to convert information and data into expert judgements and forecasts with complete objectivity. We leverage our deep understanding of the macro-economy and our extensive sector coverage to provide unique insights on micro-macro and cross-sectoral linkages. Our talent pool comprises economists, sector experts, company analysts and information management specialists.

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Last updated: April 2016

Analyst Disclosure

Each member of the team involved in the preparation of the grading report, hereby affirms that there exists no conflict of interest that can bias the grading recommendation of the company.

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